



# HAVERING'S BUDGET 2015-16

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# SECTION A

## SUMMARY REVENUE POSITION

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# BUDGET SUMMARY

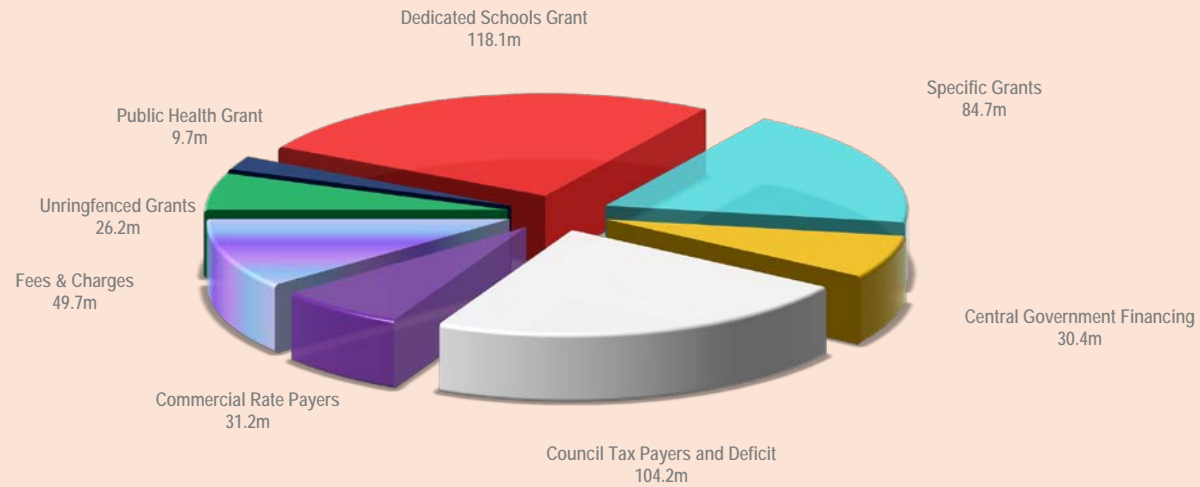
2015/2016

	2014/2015 BUDGET	2015/2016 BUDGET
<b>HAVERING'S EXPENDITURE</b>	<b>£</b>	<b>£</b>
Service Expenditure		
Community and Resources	43,650,879	42,704,543
Public Health	0	0
Children, Adults & Housing	101,469,448	105,727,232
oneSource Shared	4,106,993	3,650,293
oneSource Non-Shared LBH	874,694	(80,856)
Corporate Financial Matters	15,494,116	24,207,692
Sub-total	165,596,130	176,208,904
Contingency provision - all directorates	2,000,000	2,000,000
<b>HAVERING'S OWN EXPENDITURE</b>	<b>167,596,130</b>	<b>178,208,904</b>
<b>LEVIES COUNTING AS HAVERING'S EXPENDITURE</b>		
East London Waste Authority	11,990,000	13,023,000
Environment Agency - Thames Region	171,317	176,557
Environment Agency - East Anglian Region	17,679	18,564
Lee Valley Regional Park Authority	252,415	249,438
London Pensions Fund Authority	313,839	315,425
Sub-total	12,745,250	13,782,984
Unringfenced Grants	(14,785,716)	(26,149,782)
<b>TOTAL EXPENDITURE</b>	<b>165,555,664</b>	<b>165,842,106</b>
<b>EXTERNAL FINANCE</b>		
Revenue Support Grant	(38,889,716)	(30,442,521)
Business Rate Baseline Top Up	(9,208,018)	(9,383,968)
Retained Business Rates	(21,632,207)	(21,830,714)
<b>COUNCIL TAX (SURPLUS)/DEFICIT</b>	<b>(913,000)</b>	<b>(2,678,000)</b>
<b>BUSINESS RATES (SURPLUS)/DEFICIT</b>	<b>920,395</b>	<b>(195,818)</b>
<b>HAVERING'S PRECEPT ON THE COLLECTION FUND</b>	<b>95,833,118</b>	<b>101,311,085</b>
<b>THE COLLECTION FUND</b>		
<b>PRECEPTS</b>		
London Borough of Havering	95,833,118	101,311,085
Greater London Authority	23,974,717	24,517,450
<b>COUNCIL TAX</b>	<b>119,807,835</b>	<b>125,828,535</b>

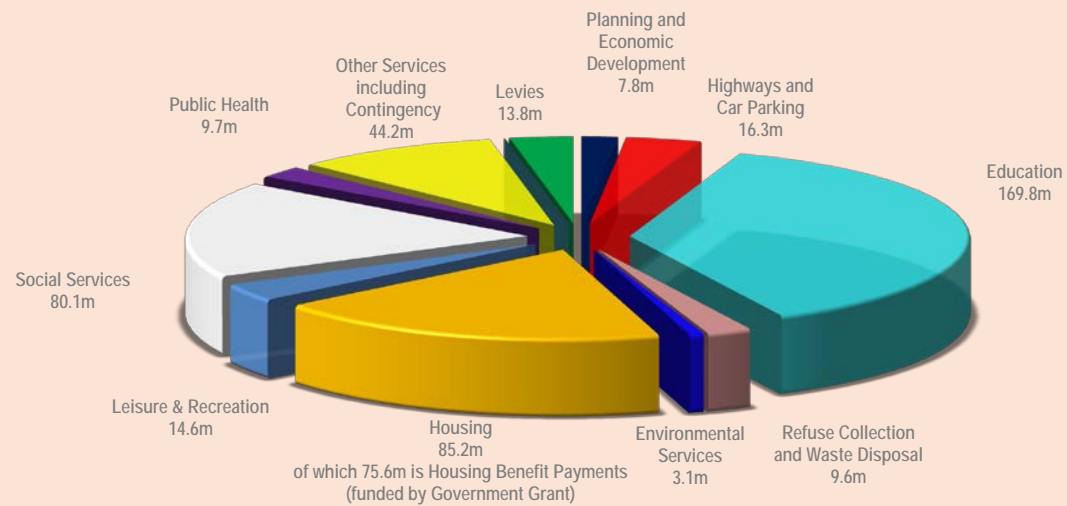
2014/2015 Council Tax Per Property Band						2015/2016 Council Tax Per Property Band					
<b>COUNCIL TAX BASE</b>											
2014/2015 80,183											
2015/2016 83,110											
	£	p		£	p		£	p		£	p
Band A	996.11		under	£40,000		Band E	1,826.21		£88,001 - £120,000		
Band B	1,162.15		£40,001 - £52,000		Band F	2,158.26		£120,001 - £160,000			
Band C	1,328.16		£52,001 - £68,000		Band G	2,490.30		£160,001 - £320,000			
Band D	1,494.18		£68,001 - £88,000		Band H	2,988.36		over	£320,000		
Band A	1,009.33		under	£40,000		Band E	1,850.44		£88,001 - £120,000		
Band B	1,177.56		£40,001 - £52,000		Band F	2,186.89		£120,001 - £160,000			
Band C	1,345.78		£52,001 - £68,000		Band G	2,523.33		£160,001 - £320,000			
Band D	1,514.00		£68,001 - £88,000		Band H	3,028.00		over	£320,000		

# BREAKDOWN OF NET EXPENDITURE

## Where the cash comes from ...



## ... and where it goes



## SUMMARY OF SERVICE BUDGETS

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
Service							
A2000B Community and Resources	43,650,879	(166,066)	(2,506,000)	55,000	619,670	1,051,060	42,704,543
A5500C Corporate Financial Matters	15,494,116	9,549,336	(4,885,000)	3,302,600	735,820	10,820	24,207,692
A3000B Public Health	0	(102,030)	0	0	0	102,030	0
A4000B Children, Adults & Housing (exc HRA)	101,469,448	11,891,514	(7,771,000)	0	502,840	(365,570)	105,727,232
A7000B oneSource Shared	4,106,993	1,012,030	(1,868,000)	76,000	459,070	(135,800)	3,650,293
A8000B oneSource Non-Shared LBH	874,694	(821,080)	(100,000)	260,000	82,500	(376,970)	(80,856)
Havering's Own Expenditure	165,596,130	21,363,704	(17,130,000)	3,693,600	2,399,900	285,570	176,208,904

## RESPONSIBILITIES OF SERVICE MANAGERS

1. Financial Management is the responsibility of all service managers, who are bound by the Financial Procedure Rules (Havering's Financial Regulations) and the Financial Framework. These set out the framework of rules within which budget holders must operate when managing their budgets. The Framework can be located on the intranet under "Essential Corporate Information" and then "Finance".

**Note: The Financial Framework is currently under review and will be revised to reflect the introduction of the "Internal Shared Service" and the Council's "New Ways of Working".**

2. Managers who are given responsibility for delivering budgets are known as 'Cost Centre Managers'. They must ensure the financial plans for which they are responsible are met and actual spending takes place in line with the budget i.e. what they spend does not exceed their budget.

The cost centre managers are responsible for controlling budgets including taking any necessary action on the information that emerges.

To do this, cost centre managers must ensure they have the systems in place to project expenditure/income and compare this to the budget. This means:

- reviewing FIS and associated reports
- knowing commitments/transactions not yet in FIS so a true position to date can be identified
- having methods of projecting expenditure/income for the rest of the year
- knowing how your budgets should be spending, i.e. profiling
- identifying errors or other issues that need to be posted or corrected
- arranging for budget virements where necessary.

The cost centre managers must also ensure they have control arrangements in place. This will cover:

- control over committing expenditure
- control over expenditure where projections indicate overspends.

## **RESPONSIBILITIES OF SERVICE MANAGERS (cont'd)**

3. It is essential that cost centre managers are clear how their budgets are made up. This covers not only the annual detailed budget process, which leads to the building of cost centre budgets, but also to the detailed items and transactions within the budget. Managers should have establishment structure charts and detailed salaries budgets which reflect how their service is managed and delivered.

Managers should also be aware of any savings or efficiency measures affecting their budgets. These are developed as part of the budget cycle and cost centre managers should have clear plans for implementing these measures, which they have agreed with their senior manager and/or head of service as appropriate. Achievement of savings targets is a key element of the budget monitoring process.



## LIST OF USEFUL WEBLINK DOCUMENTS

Please find below links to web pages on Havering's website that you may also find useful.

<b>Web Links:</b>
MEDIUM TERM FINANCIAL STRATEGY - SCHEDULE OF SAVINGS (Item 13 - Appendix A) Cabinet 24 <sup>th</sup> September 2014
COUNCIL TAX 2015-2016
HOUSING REVENUE ACCOUNT BUDGET 2015/16 (Item 37) Cabinet 11 <sup>th</sup> February 2015
TREASURY MANAGEMENT STRATEGY STATEMENT (Item 38) Cabinet 11 <sup>th</sup> February 2015
The links below are located under Item 36 - <b><i>Additional Documents</i></b> – Item 5 – Cabinet 11 <sup>th</sup> February 2015
GOVERNMENT GRANTS AND ASSOCIATED MATTERS - Appendix B (page 7)
CAPITAL PROGRAMME BUDGET REPORT - Appendix I (page 43)
BUDGET REPORT FEES & CHARGES SCHEDULE - Appendix L

# **SECTION B**

## **DETAILED SERVICE BUDGETS**

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# COMMUNITY AND RESOURCES

Community and Resources General Fund Summary  
which includes the following services:

Culture & Leisure  
Corporate & Customer Transformation  
Streetcare  
Communications  
Economic Development  
Policy & Community Manager  
Regulatory Services  
Business & Performance  
Transformation Agenda

## 2015-2016 BUDGET COMMUNITY AND RESOURCES

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
Activity							
A2105E Allotments	(9,710)	0	0	0	(150)	(200)	(10,060)
A2110E Arts Services	410,700	1,570	(106,000)	0	4,880	60	311,210
A2120E Indoor Sports & Recreation	2,092,360	(513,180)	0	0	3,680	(34,470)	1,548,390
A2125E Parks & Outdoor Sports	2,874,330	(42,110)	(100,000)	0	27,340	52,900	2,812,460
A2130E Queen's Theatre	662,515	(21,890)	(66,000)	0	470	(850)	574,245
A2135E Historic Buildings	89,590	(390)	0	0	1,260	2,480	92,940
A2140E Grounds Maintenance DSO	777,510	48,820	(215,000)	0	48,620	21,900	681,850
A2145E Social Halls & Comm Centres	22,150	(7,270)	0	0	(320)	4,960	19,520
A2150E Sports Dev & Outdoor Centres	226,940	(1,650)	0	0	2,450	3,170	230,910
A2155E Supervision Management & Support	210,690	(300)	0	0	3,720	(13,920)	200,190
A2160E Health and Wellbeing	142,030	(1,380)	0	0	3,500	(1,020)	143,130
A2165E My Place Centres	317,750	(940)	0	0	5,670	9,030	331,510
A2170E Youth Facilitation	798,957	123,530	0	0	15,660	38,300	976,447
A2175E Countryside Services	196,580	(220)	0	0	2,980	(15,730)	183,610
A2180E Policy, Marketing and Administration	362,730	(520)	0	0	6,270	21,930	390,410
A2185E Library Service	3,170,069	80,650	0	0	49,360	(18,210)	3,281,869
A2190E Music Services	228,630	(1,120)	(100,000)	0	27,960	(17,220)	138,250
A4205E Youth Service	71,566	(6,156)	0	0	(20)	7,010	72,400
<b>A2100C Culture &amp; Leisure</b>	<b>12,645,387</b>	<b>(342,556)</b>	<b>(587,000)</b>	<b>0</b>	<b>203,330</b>	<b>60,120</b>	<b>11,979,281</b>
A2210E CRM	3,776,856	(192,300)	(195,000)	55,000	61,970	67,230	3,573,756
A2220E Customer Services Transformation	(242,292)	50,000	0	0	0	0	(192,292)
<b>A2200C Corporate &amp; Customer Transformation</b>	<b>3,534,564</b>	<b>(142,300)</b>	<b>(195,000)</b>	<b>55,000</b>	<b>61,970</b>	<b>67,230</b>	<b>3,381,464</b>
A2305E Safety On The Road	310,470	11,800	0	0	6,000	(2,670)	325,600
A2310E Borough Roads B & TS	657,380	(30,470)	0	0	(330)	(220)	626,360
A2315E Main Drainage	129,480	7,530	0	0	1,290	0	138,300
A2320E On Street Parking	(94,575)	(1,335)	0	0	10,700	(12,550)	(97,760)
A2325E Parking Facilities	(235,640)	(44,270)	(1,000,000)	0	(12,650)	(13,860)	(1,306,420)
A2330E Borough Roads Tech	(3)	11,463	0	0	11,550	(23,010)	0
A2335E Borough Roads	7,856,350	(953,260)	0	0	5,720	715,490	7,624,300
A2345E Highways Cost Recovery Account	(415,890)	(402,410)	0	0	15,920	(24,520)	(826,900)
A2350E Public Conveniences	219,810	9,730	0	0	2,180	(330)	231,390
A2355E Refuse Collection & Waste Disposal	3,646,960	(666,430)	(210,000)	0	(5,900)	(8,930)	2,755,700
A2360E Street Cleansing	4,655,740	(343,550)	0	0	76,870	0	4,376,970
A2365E Street Lighting	1,306,960	(28,720)	(150,000)	0	6,850	(6,000)	1,129,090

## 2015-2016 BUDGET COMMUNITY AND RESOURCES

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A2370E Streetcare Management	307,571	2,483,102	(20,000)	0	52,810	9,040	2,832,523
<b>A2300C Streetcare</b>	<b>18,344,613</b>	<b>53,180</b>	<b>(1,380,000)</b>	<b>0</b>	<b>171,010</b>	<b>620,350</b>	<b>17,809,153</b>
A2410E Communications Holding Account	181,350	5,070	(39,000)	0	16,320	(17,670)	146,070
<b>A2400C Communications</b>	<b>181,350</b>	<b>5,070</b>	<b>(39,000)</b>	<b>0</b>	<b>16,320</b>	<b>(17,670)</b>	<b>146,070</b>
A2510E Economic Regeneration	2,676,740	93,440	0	0	26,930	55,390	2,852,500
<b>A2500C Economic Development</b>	<b>2,676,740</b>	<b>93,440</b>	<b>0</b>	<b>0</b>	<b>26,930</b>	<b>55,390</b>	<b>2,852,500</b>
A2520E Environmental Service	(7,950)	0	0	0	0	1470	(6,480)
A2610E Community Safety	399,010	(3,740)	0	0	7,260	(2,570)	399,960
A2810E Corporate Policy and Community	1,084,550	(4,260)	(145,000)	0	16,740	112,240	1,064,270
<b>A2600C Policy &amp; Community Manager</b>	<b>1,475,610</b>	<b>(8,000)</b>	<b>(145,000)</b>	<b>0</b>	<b>24,000</b>	<b>111,140</b>	<b>1,457,750</b>
A2710E Births Deaths & Marriages	230,500	71,500	0	0	5,570	84,420	391,990
A2720E Crematorium & Cemeteries	(914,240)	68,410	(10,000)	0	330	3,050	(852,450)
A2730E Trading Standards	709,573	0	(150,000)	0	9,940	(600)	568,913
A2740E Environmental Health	1,636,332	0	0	0	30,660	(20,280)	1,646,712
A2820E Development Planning	461,850	(13,210)	0	0	9,350	(690)	457,300
A2830E Development Control Services	787,670	(1,950)	0	0	27,200	89,460	902,380
A2840E Corporate & Community Response	135,030	0	0	0	3,160	3,900	142,090
<b>A2700C Regulatory Services</b>	<b>3,046,715</b>	<b>124,750</b>	<b>(160,000)</b>	<b>0</b>	<b>86,210</b>	<b>159,260</b>	<b>3,256,935</b>
A4410E Drug & Alcohol Action Team (DAAT)	66,220	(13,510)	0	0	0	(55,330)	(2,620)
A4427E Complaints, Information & Communication	940,180	(468,950)	0	0	5,690	(47,810)	429,110
A4429E Adult Stroke Service	92,230	(90,000)	0	0	0	(2,230)	0
A4449E SC & L Management	283,410	42,330	0	0	4,850	(1,890)	328,700
A4460E Performance and Policy	407,880	580,480	0	0	19,360	58,480	1,066,200
<b>A4400C Business &amp; Performance</b>	<b>1,789,920</b>	<b>50,350</b>	<b>0</b>	<b>0</b>	<b>29,900</b>	<b>(48,780)</b>	<b>1,821,390</b>
A5310E Transformation Management	0	0	0	0	0	0	0
A5320E Customer Services Transformation	(43,900)	0	0	0	0	43,900	0
A5330E Internal Shared Services Transformation	(130)	0	0	0	0	130	0
A5370E Learning Transformation	10	0	0	0	0	(10)	0
A5390E Project Romulus	0	0	0	0	0	0	0
<b>A5300C Transformation Agenda</b>	<b>(44,020)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,020</b>	<b>0</b>
<b>A2000B Community and Resources</b>	<b>43,650,879</b>	<b>(166,066)</b>	<b>(2,506,000)</b>	<b>55,000</b>	<b>619,670</b>	<b>1,051,060</b>	<b>42,704,543</b>

# **CORPORATE FINANCIAL MATTERS**

Corporate Financial Matters General Fund Summary

## 2015-2016 BUDGET CORPORATE FINANCIAL MATTERS

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A5510E Insurance Trading Account	0	0	0	0	26,150	(26,150)	0
A5520E Corporate Management Team	641,421	(179,170)	(125,000)	0	29,170	7,430	373,851
A5530E Consolidated Revenue Adjustment	(13,538,870)	1,547,030	0	0	15,720	(100)	(11,976,220)
A5540E Corporate Financial Transactions	12,204,165	46,561	0	1,000,000	10,550	30,260	13,291,536
A5550E Corporate Subscriptions	460,105	0	0	0	4,540	(450)	464,195
A5560E Judicial Matters	192,940	0	0	0	1,900	(170)	194,670
A5570E Savings & Provisions	15,534,355	8,134,915	(4,760,000)	2,302,600	647,790	0	21,859,660
<b>A5500C Corporate Financial Matters</b>	<b>15,494,116</b>	<b>9,549,336</b>	<b>(4,885,000)</b>	<b>3,302,600</b>	<b>735,820</b>	<b>10,820</b>	<b>24,207,692</b>

# **PUBLIC HEALTH**

Public Health Summary



## 2015-2016 BUDGET PUBLIC HEALTH

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A3105E PH - Non Commissioned Services - Grant	(9,716,700)	0	0	0	0	0	(9,716,700)
A3105E PH - Non Commissioned Services	9,716,700	(102,030)	0	0	0	102,030	9,716,700
<b>A3100C Public Health</b>	<b>0</b>	<b>(102,030)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>102,030</b>	<b>0</b>
<b>A3000B Public Health</b>	<b>0</b>	<b>(102,030)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>102,030</b>	<b>0</b>

# CHILDREN, ADULTS AND HOUSING

Children, Adults & Housing General Fund Summary  
which includes the following services:

Learning & Achievement  
Childrens Services  
Homes & Housing  
Adult Services  
Mental Health

## 2015-2016 BUDGET CHILDRENS, ADULTS & HOUSING

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A4101E Primary	74,382,060	(2,870,060)	0	0	0	0	71,512,000
A4102E Secondary	15,261,090	(857,030)	0	0	0	0	14,404,060
A4103E Special	8,431,100	174,020	0	0	0	0	8,605,120
A4104E Individual Schools Budget Other	(118,729,570)	5,636,100	0	0	0	0	(113,093,470)
A4106E Community Use	421	(141)	0	0	0	5,240	5,520
A4107E Education Finance Support Quality and Assurance	2,136,425	(696,890)	0	0	8,720	(268,090)	1,180,165
A4109E Adult Education	69,196	4,620	0	0	19,740	431,370	524,926
A4110E Learning & Achievement Mgt Team	154,709	(129,410)	0	0	570	0	25,869
A4113E Governing Body Support	22,130	(370)	0	0	480	0	22,240
A4114E HIAS Management	152,459	(129,519)	0	0	0	26,400	49,340
A4116E HIAS Development Leadership Quality and Assurance	781,130	458,644	0	0	10,290	16,590	1,266,654
A4117E Quality and Assurance	41,380	138,490	0	0	3,340	5,240	188,450
A4118E Alternative Provision including LAC education	1,488,634	213,901	0	0	10,960	37,810	1,751,305
A4119E Schools Provision and Commissioning	9,338,390	(1,116,180)	0	0	10,680	25,700	8,258,590
A4120E Traded Services	182,463	(45,410)	0	0	41,390	50,430	228,873
A4135E SEN	7,295,330	1,440,600	0	0	11,700	(11,140)	8,736,490
A4136E Special Educational Needs Support Services	798,030	(755,280)	0	0	0	(42,750)	0
A4137E Psychology Service	1,474,158	(670,130)	0	0	14,250	(69,510)	748,768
A4138E Special Educational Needs and Disabilities	15,000	136,348	0	0	0	20,840	1,399,320
A4156E Personnel Quality and Assurance	1,132,868	(19,670)	0	0	12,100	(103,160)	1,022,138
A4158E Capital Charges	4,846,260	(774,210)	0	0	0	0	4,072,050
A4163E Borough Catering	345,100	73,710	(100,000)	0	18,810	(28,820)	308,800
A4166E 14-19 Strategy	1,488,350	(1,510,970)	0	0	0	0	(22,620)
A4210E Children With Disabilities	2,527,823	836,057	0	0	28,540	(2,430)	3,389,990
<b>A4100C Learning &amp; Achievement</b>	<b>13,634,936</b>	<b>764,352</b>	<b>(100,000)</b>	<b>0</b>	<b>191,570</b>	<b>93,720</b>	<b>14,584,578</b>
A4215E Prevention & Intervention	5,203,070	(17,767)	0	0	77,110	(27,450)	5,234,963
A4225E Existing Placements	6,784,740	347,800	0	0	5,360	(64,660)	7,073,240
A4230E Leaving Care Service	1,598,666	62,100	0	0	24,260	23,710	1,708,736
A4235E CIC & Living Away Service - Staff Costs	1,051,815	(1,260)	0	0	19,400	2,360	1,072,315
A4240E Fostering, Adoption & Other Costs	894,286	0	0	0	640	(8,910)	886,016
A4245E Youth Offending	417,584	64,820	0	0	14,810	(12,380)	484,834
A4255E Children's Centres	145,261	12,439	0	0	0	(67,910)	89,790
A4260E Early Help	137,360	3,533,317	(300,000)	0	60,000	(300,000)	3,687,927
A4265E Safeguarding Unit	865,338	(900)	0	0	15,170	8,560	888,168

## 2015-2016 BUDGET CHILDRENS, ADULTS & HOUSING

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A4270E Childrens Social Services Other	7,422,001	(5,999,547)	(1,750,000)	0	16,640	(15,160)	(326,066)
A4275E Grants	549,410	0	0	0	2,900	(470)	551,840
A4280E UASC & Asylum Seekers	46,810	(10)	0	0	0	840	47,640
<b>A4200C Childrens Services</b>	<b>25,116,341</b>	<b>(1,999,008)</b>	<b>(2,050,000)</b>	<b>0</b>	<b>236,290</b>	<b>95,780</b>	<b>21,399,403</b>
A4386E Housing Aid & Advice	327,190	0	0	0	7,690	5,530	340,410
A4387E Neighbours Services	21,130	0	0	0	0	(160)	20,970
A4388E Strategy	34,357	186,110	(395,000)	0	(11,160)	126,130	(59,563)
<b>A4300C Homes &amp; Housing</b>	<b>382,677</b>	<b>186,110</b>	<b>(395,000)</b>	<b>0</b>	<b>(3,470)</b>	<b>131,500</b>	<b>301,817</b>
A4610E Quality & Brokerage	1,750,069	54,080	0	0	31,970	(4,550)	1,831,569
A4620E Strategy and Commissioning	8,432,270	11,873,000	(516,000)	0	12,770	99,000	19,901,040
A4630E Adult Community Team	22,263,708	1,304,430	0	0	(55,600)	(391,170)	23,121,368
A4640E Prevention	5,932,044	(790,220)	(200,000)	0	46,260	(82,660)	4,905,424
A4650E Learning Disabilities	18,936,740	671,250	0	0	34,720	(149,220)	19,493,490
A4660E Health & Social Care Other	912,153	561,960	(4,510,000)	0	9,100	89,730	(2,937,057)
A4671E Disabled Adult Services	966,520	(758,010)	0	0	40	(199,650)	8,900
<b>A4600C Adult Services</b>	<b>59,193,504</b>	<b>12,916,490</b>	<b>(5,226,000)</b>	<b>0</b>	<b>79,260</b>	<b>(638,520)</b>	<b>66,324,734</b>
A4621E Mental Health - Section 75	1,884,410	(1,830)	0	0	0	(43,490)	1,839,090
A4622E Mental Health - Non Section 75	1,257,580	25,400	0	0	(810)	(4,560)	1,277,610
<b>A4900C Mental Health</b>	<b>3,141,990</b>	<b>23,570</b>	<b>0</b>	<b>0</b>	<b>(810)</b>	<b>(48,050)</b>	<b>3,116,700</b>
<b>A4000B Children, Adults &amp; Housing</b>	<b>101,469,448</b>	<b>11,891,514</b>	<b>(7,771,000)</b>	<b>0</b>	<b>502,840</b>	<b>(365,570)</b>	<b>105,727,232</b>

# HOUSING REVENUE ACCOUNT

Housing Revenue Account Summary

## 2015-2016 BUDGET HOUSING REVENUE ACCOUNT

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A4881E Head Of Service	4,530,980	(708,320)	0	0	0	24,880	3,847,540
A4882E Housing Needs & Strategy	2,544,140	58,990	0	0	0	(123,130)	2,480,000
A4883E Rent Accounting & Financial Transactions	(27,135,310)	184,940	0	0	0	(5,960)	(26,956,330)
A4884E Management Of HRA Stock	1,089,320	(233,240)	0	0	0	0	856,080
A4886E Capital Projects	2,390,050	(1,645,670)	0	0	0	33,050	777,430
A4889E Director Of Property Services (HRA)	(2,420,170)	1,664,710	0	0	0	(4,220)	(759,680)
A4890E Empty Homes	2,036,840	(70,260)	0	0	0	1,950	1,968,530
A4891E Housing Services	3,474,530	460,020	0	0	0	(106,310)	3,828,240
A4892E Maintenance	8,138,340	119,990	0	0	0	(14,940)	8,243,390
A4893E Community Support Services	5,351,280	457,170	0	0	0	(93,650)	5,714,800
A4894E Chief Executive (HRA)	0	(2,760)	0	0	0	2760	0
<b>A4800C Housing Revenue Account (HRA)</b>	<b>0</b>	<b>285,570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(285,570)</b>	<b>0</b>

# oneSOURCE SHARED

oneSource Shared General Fund Summary  
which includes the following services:

Finance  
Business Services  
Exchequer & Transactional Services  
Legal & Governance  
ICT Services  
Asset Management Services  
Strategic & Operational HR

## 2015-2016 BUDGET oneSOURCE SHARED

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A7110E oS Audit, Risk, Insurance & Fraud	511,390	(100,000)	0	0	21,650	(3,840)	429,200
A7120E oS Corporate & Operational Finance	(2,190)	(56,660)	(192,020)	0	51,710	340,400	141,240
A7130E oS Procurement	0	(109,790)	0	0	11,580	56,630	(41,580)
<b>A7100C oS Finance</b>	<b>509,200</b>	<b>(266,450)</b>	<b>(192,020)</b>	<b>0</b>	<b>84,940</b>	<b>393,190</b>	<b>528,860</b>
A7210E oS Business Services	0	1,283,270	(605,000)	0	9,260	(598,730)	88,800
<b>A7200C oS Business Services</b>	<b>0</b>	<b>1,283,270</b>	<b>(605,000)</b>	<b>0</b>	<b>9,260</b>	<b>(598,730)</b>	<b>88,800</b>
A7310E oS Benefits	(237,760)	39,620	(172,790)	76,000	20,890	(8,550)	(282,590)
A7320E oS Council Tax	104,990	1,102,750	(95,430)	0	20,580	137,570	1,270,460
A7330E oS Debt Management & Recovery	601,560	112,430	(42,000)	0	12,060	(104,730)	579,320
A7340E oS NNDR	123,720	48,240	(10,000)	0	2,960	(9,130)	155,790
A7350E oS Transactional Services	(3,946)	242,530	(151,570)	0	57,990	(52,440)	92,564
A7390E oS Exchequer & Transactional Management	711,100	(768,320)	(1,480)	0	13,770	491,520	446,590
<b>A7300C oS Exchequer &amp; Transactional Services</b>	<b>1,299,664</b>	<b>777,250</b>	<b>(473,270)</b>	<b>76,000</b>	<b>128,250</b>	<b>454,240</b>	<b>2,262,134</b>
A7510E oS Democratic & Electoral Services	1,141,410	3,700	(1,470)	0	22,110	17,170	1,182,920
A7520E oS Legal	10	(387,050)	(94,000)	0	22,930	458,110	0
<b>A7500C oS Legal &amp; Governance</b>	<b>1,141,420</b>	<b>(383,350)</b>	<b>(95,470)</b>	<b>0</b>	<b>45,040</b>	<b>475,280</b>	<b>1,182,920</b>
A7610E oS ICT Management	0	(732,390)	(106,000)	0	270	838,130	10
A7620E oS Support Centre	74,480	(60,000)	0	0	2,650	(17,130)	0
A7630E oS Application and Development	253,370	115,770	0	0	42,910	(352,040)	60,010
A7640E oS Commercial Services	(45,250)	0	0	0	9,650	6,670	(28,930)
A7650E oS Programmes and Projects	10	29,520	0	0	27,740	(57,270)	0
A7660E oS Unified Communications	63,920	947,640	(223,530)	0	3,220	(791,240)	10
<b>A7600C oS ICT Services</b>	<b>346,530</b>	<b>300,540</b>	<b>(329,530)</b>	<b>0</b>	<b>86,440</b>	<b>(372,880)</b>	<b>31,100</b>
A7710E oS Facilities Management	(10)	(679,090)	(21,000)	0	9,750	(12,380)	(702,730)
A7720E oS Technical Services	(10)	(28,610)	(31,180)	0	15,470	44,330	0
A7730E oS Management of School Capital	177,260	(14,850)	(11,000)	0	4,440	(4,120)	151,730
A7740E oS Property	8,820	78,130	(24,360)	0	13,310	(21,280)	54,620
A7750E oS Health & Safety	138,639	367,540	(11,000)	0	25,390	(503,700)	16,869
A7770E oS Asset Management Support	487,680	(487,450)	(21,170)	0	13,250	7,680	(10)
<b>A7700C oS Asset Management Services</b>	<b>812,379</b>	<b>(764,330)</b>	<b>(119,710)</b>	<b>0</b>	<b>81,610</b>	<b>(489,470)</b>	<b>(479,521)</b>
A7810E oS Strategic & Operational HR	(2,200)	65,100	(53,000)	0	23,530	2,570	36,000
<b>A7800C oS Strategic &amp; Operational HR</b>	<b>(2,200)</b>	<b>65,100</b>	<b>(53,000)</b>	<b>0</b>	<b>23,530</b>	<b>2,570</b>	<b>36,000</b>
<b>A7000B oneSource (oS) Shared</b>	<b>4,106,993</b>	<b>1,012,030</b>	<b>(1,868,000)</b>	<b>76,000</b>	<b>459,070</b>	<b>(135,800)</b>	<b>3,650,293</b>



# oneSOURCE NON-SHARED LBH

oneSource Non-Shared LBH General Fund Summary  
which includes the following services:

Finance & Procurement  
Exchequer Services  
Asset Management  
Strategic HR & OD  
Legal & Democratic Services

## 2015-2016 BUDGET oneSOURCE NON-SHARED

Description	2014/15 Original Budget	Virements	Budget Savings	Strategy Budget Pressures	Inflation Uplift	Change in CSSA Recharges	2015/16 Original Budget
<b>Activity</b>							
A5110E Finance	(49,280)	0	0	0	(490)	0	(49,770)
<b>A5100C Finance &amp; Procurement</b>	<b>(49,280)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(490)</b>	<b>0</b>	<b>(49,770)</b>
A5210E Revenues Subsidy	(10,890)	0	0	0	(3,310)	(200)	(14,400)
A5220E Revenues Administration	58,210	(41,960)	0	0	380	(1,480)	15,150
A5240E Exchequer Services Income	0	(1,381,100)	0	260,000	(10,820)	0	(1,131,920)
<b>A5200C Exchequer Services</b>	<b>47,320</b>	<b>(1,423,060)</b>	<b>0</b>	<b>260,000</b>	<b>(13,750)</b>	<b>(1,680)</b>	<b>(1,131,170)</b>
A5810E Education Asset Management	482,750	3,550	0	0	1,580	(100,490)	387,390
A5820E Technical Services	0	0	0	0	0	0	0
A5825E Accommodation Facilities Management	0	0	0	0	0	0	0
A5830E Premises Management	143,150	928,930	0	0	30,060	(420,140)	682,000
A5840E Property & Land Holdings	(1,830,050)	(62,350)	0	0	(19,200)	19,000	(1,892,600)
A5850E Corporate Landlord	300	0	0	0	0	0	300
A5860E Transport Accounts	770,930	(233,380)	0	0	55,370	(172,670)	420,250
A5870E Corporate Safety & Facilities	176,310	(14,920)	(100,000)	0	4,760	166,150	232,300
<b>A5800C Asset Management</b>	<b>(256,610)</b>	<b>621,830</b>	<b>(100,000)</b>	<b>0</b>	<b>72,570</b>	<b>(508,150)</b>	<b>(170,360)</b>
A5880E People & Change	54,684	(19,850)	0	0	8,890	(37,570)	6,154
<b>A5850C Strategic HR &amp; OD</b>	<b>54,684</b>	<b>(19,850)</b>	<b>0</b>	<b>0</b>	<b>8,890</b>	<b>(37,570)</b>	<b>6,154</b>
A5910E Election Services	20,290	0	0	0	0	1,310	21,600
A5920E Democratic Services	1,075,640	0	0	0	14,700	178,300	1,268,640
A5930E Legal Services	(17,350)	0	0	0	580	(10,190)	(26,960)
A5940E CCTV & Mobile Patrol	0	0	0	0	0	1,010	1,010
<b>A5900C Legal &amp; Democratic Svs</b>	<b>1,078,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,280</b>	<b>170,430</b>	<b>1,264,290</b>
<b>A8000B oneSource Non-Shared LBH</b>	<b>874,694</b>	<b>(821,080)</b>	<b>(100,000)</b>	<b>260,000</b>	<b>82,500</b>	<b>(376,970)</b>	<b>(80,856)</b>