

Havering's Budget 2012-2013



Cheryl Coppel
Chief Executive

Andrew Blake-Herbert
Group Director, Finance & Commerce



Havering's Budget

Financial Year 2012/2013

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SECTION A

SUMMARY REVENUE POSITION

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BUDGET SUMMARY

2012/2013

COMMITTEE	2011/2012 BUDGET	2012/2013 BUDGET
HAVERING'S EXPENDITURE	£	£
Service Expenditure		
Culture & Community	35,634,450	32,519,090
Social Care & Learning	112,823,615	118,220,525
Finance & Commerce	3,873,510	4,164,280
Corporate Financial Matters	11,708,350	11,930,095
Legal & Democratic Services	4,865,180	4,948,590
Sub-total	<u>168,905,105</u>	<u>171,782,580</u>
Contingency provision - all committees	<u>2,000,000</u>	<u>2,000,000</u>
HAVERING'S OWN EXPENDITURE	<u>170,905,105</u>	<u>173,782,580</u>
LEVIES COUNTING AS HAVERING'S EXPENDITURE		
East London Waste Authority	10,894,000	10,956,000
Environment Agency - Thames Region	164,222	163,574
Environment Agency - Anglian Region	16,075	16,091
Lee Valley Regional Park Authority	265,184	258,783
London Pensions Fund Authority	306,280	304,600
Sub-total	<u>11,645,761</u>	<u>11,699,048</u>
Unringfenced Grants	<u>(19,309,066)</u>	<u>(22,698,196)</u>
TOTAL EXPENDITURE	<u>163,241,800</u>	<u>162,783,432</u>
EXTERNAL FINANCE		
Revenue Support Grant	(13,348,265)	(1,027,691)
National Non-Domestic Rate	(43,183,889)	(53,015,411)
COLLECTION FUND DEFICIT	<u>498,000</u>	<u>(1,008,000)</u>
HAVERING'S PRECEPT ON THE COLLECTION FUND	<u>107,207,646</u>	<u>107,732,330</u>
THE COLLECTION FUND		
PRECEPTS		
London Borough of Havering	107,207,646	107,732,330
Greater London Authority	<u>27,790,854</u>	<u>27,647,434</u>
COUNCIL TAX	<u>134,998,500</u>	<u>135,379,764</u>

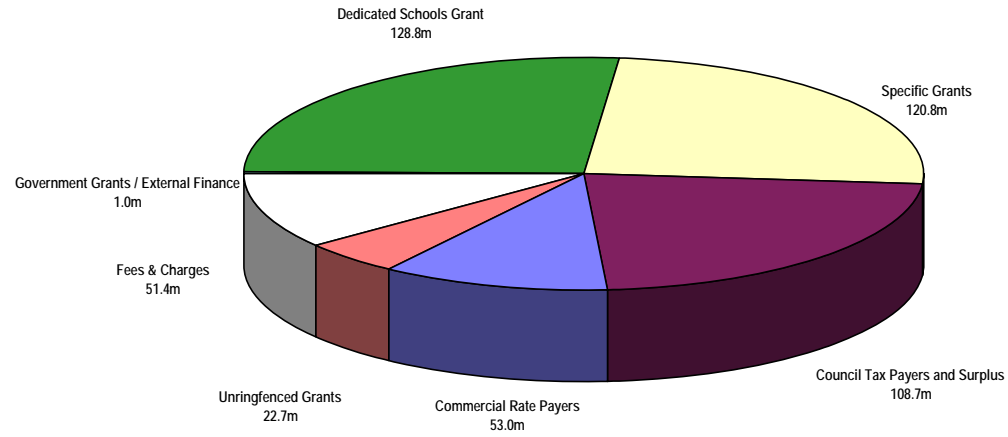
COUNCIL TAX BASE

2011/2012 89,700
2012/2013 90,138

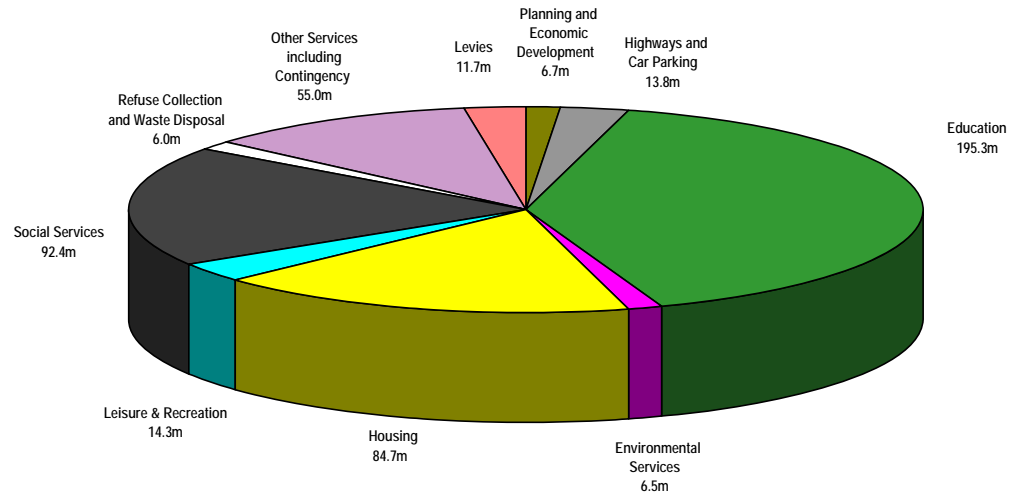
2011/2012 Council Tax Per Property Band				2012/2013 Council Tax Per Property Band							
	£ p		£ p		£ p		£ p				
Band A	1,003.33	under £40,000	Band E	1,839.44	£88,001 - £120,000	Band A	1,001.26	under £40,000	Band E	1,835.65	£88,001 - £120,000
Band B	1,170.56	£40,001 - £52,000	Band F	2,173.89	£120,001 - £160,000	Band B	1,168.15	£40,001 - £52,000	Band F	2,169.41	£120,001 - £160,000
Band C	1,337.78	£52,001 - £68,000	Band G	2,508.34	£160,001 - £320,000	Band C	1,335.02	£52,001 - £68,000	Band G	2,503.17	£160,001 - £320,000
Band D	1,505.00	£68,001 - £88,000	Band H	3,010.00	over £320,000	Band D	1,501.90	£68,001 - £88,000	Band H	3,003.80	over £320,000

BREAKDOWN OF NET EXPENDITURE

Where the cash comes from ...



... and where it goes



SUMMARY ANALYSIS OF SERVICE BUDGET CHANGES 2011/12 - 2012/13

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AB0000 Culture & Community	35,634,450	(232,400)	(1,362,050)	809,090	(2,330,000)	32,519,090
AD0000 Adults' and Health Services	69,346,854	1,398,190	472,450	3,559,660	(1,861,650)	72,915,504
AE0000 Children's Services	43,476,761	92,450	266,220	2,069,940	(600,350)	45,305,021
AF0000 Finance & Commerce	3,873,510	(202,810)	1,814,350	435,230	(1,756,000)	4,164,280
AF4000 Corporate Financial Matters	11,708,350	487,560	(1,318,600)	3,957,785	(2,905,000)	11,930,095
AL0000 Legal & Democratic Services	4,865,180	(3,390)	(145,170)	469,970	(238,000)	4,948,590
Total Committee Expenditure	168,905,105	1,539,600	(272,800)	11,301,675	(9,691,000)	171,782,580

RESPONSIBILITIES OF COST CENTRE MANAGERS

1. Financial Management is the responsibility of all cost centre managers, who are bound by the Financial Procedure Rules (Havering's Financial Regulations) and the Financial Framework. These set out the framework of rules within which budget holders must operate when managing their budgets. The Framework can be located on the intranet under "Essential Corporate Information" and then "Finance".

Note: The Financial Framework is currently under review and will be revised to reflect the introduction of the "Internal Shared Service" and the Council's "New Ways of Working".

2. Cost Centre Managers are responsible and accountable for their budget areas. This includes the following responsibilities and powers:
 - setting, monitoring and controlling the budget within approved budgetary levels;
 - projecting the year end position each month for each cost centre under their responsibility;
 - ensuring that there are adequate arrangements for reconciling your records to Oracle and maintaining records of commitments i.e. expenditure not appearing on Oracle but spent either invoices in transit internally, externally or where orders have been raised.
 - ensuring that where the budget has split responsibilities, the cost centre managers control the spend within budget;
 - providing financial comments on both implications and risks for reports to Committees;
 - agreeing revised budget profiles;
 - authorising and arranging for the coding of expenditure and income;
 - authorising internal bills, ensuring that the appropriate codes are being used;
 - arranging virements and request budget adjustments and refer overspends to their line manager for action;
 - complying with the final accounts process;
 - providing prompt explanations to auditors when requested.

LIST OF USEFUL WEBLINK DOCUMENTS

Please find below links to web pages on Havering's website that you may also find useful.

Web Links:
MEDIUM TERM FINANCIAL STRATEGY - SCHEDULE OF SAVINGS (page 42) Cabinet 13 July 2011
COUNCIL TAX 2012-2013
PERFORMANCE MONITORING
TREASURY MANAGEMENT STRATEGY STATEMENT - Item 56
HOUSING REVENUE ACCOUNT COUNCIL REPORT - Item 55 (page 137)
The following web pages relate to Item 54 under Additional Documents within the attachment Feb12appendices v2
GOVERNMENT GRANTS AND ASSOCIATED MATTERS - Appendix B (page 8)
CAPITAL PROGRAMME - Appendix I (page 49)
SCHEDULE OF FEES AND CHARGES - Appendix K (page 72)

SECTION B

DETAILED SERVICE BUDGETS

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CULTURE AND COMMUNITY

Culture and Community General Fund Summary
which includes the following services:

Culture & Leisure
Customer Services
Housing & Public Protection
Directorate Support Services
Streetcare
Communications
Regeneration Policy & Planning

2012/2013 BUDGET CULTURE AND COMMUNITY

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AB1010 Allotments	(8,570)	(130)	(470)			(9,170)
AB1020 Arts Services	283,260	(1,780)	(29,260)	(12,030)	(60,000)	180,190
AB1030 Entertainments	12,630	(580)	(2,660)			9,390
AB1040 Indoor Sports & Recreation	1,743,660	15,450	2,410	32,620		1,794,140
AB1050 Parks & Outdoor Sports	2,104,910	(6,490)	111,770	(6,990)	(20,000)	2,183,200
AB1060 Queen's Theatre	607,620		3,690			611,310
AB1070 Historic Buildings	92,190		(2,440)			89,750
AB1080 Grounds Maintenance DSO	317,270	(12,030)	(4,160)	1,300		302,380
AB1090 Social Halls & Community Centres	164,720	(2,620)	6,600	(24,580)	(60,000)	84,120
AB1100 Sports Development & Outdoor Centres	228,270	(170)	115,430	(6,400)	(20,000)	317,130
AB1110 Supervision Management & Supp	1,248,980		5,670		(175,000)	1,079,650
AB1160 Countryside Services	278,560		1,350	450	(26,000)	254,360
AB1300 Branch Libraries	2,172,830	(3,670)	51,240	14,520	(110,000)	2,124,920
AB1310 Central Library Services	1,255,510	(4,200)	(32,040)	(72,830)	(80,000)	1,066,440
AB1000 Culture & Leisure	10,501,840	(16,220)	227,130	(73,940)	(551,000)	10,087,810
AB2320 Births Deaths & Marriages	154,770	(8,810)	(51,470)			94,490
AB2330 CRM	2,754,160	(270)	(76,630)	(368,160)		2,309,100
AB2360 Customer Services Transformation	1,030		(910)	(1,037,270)	(775,000)	(1,812,150)
AB2370 Revenues Subsidy	193,810		830			194,640
AB2380 Revenues Administration	1,185,860	(23,340)	(224,180)	147,670		1,086,010
AB2000 Customer Services	4,289,630	(32,420)	(352,360)	(1,257,760)	(775,000)	1,872,090
AB3420 Crematorium & Cemeteries	(960,810)	(46,040)	(28,090)	38,640	(25,000)	(1,021,300)
AB3510 Trading Standards	983,540	(2,270)	(92,500)	(69,060)	(61,000)	758,710
AB3620 Environmental Health	1,810,890	(3,540)	(109,160)	29,802	(81,000)	1,646,992
AB3860 Housing Aid & Advice	501,830	(120)	(30,730)	(3,270)		467,710
AB3870 Neighbours Services	50,640		4,650			55,290
AB3880 Strategy	(515,170)	(132,790)	85,270	(3,450)		(566,140)

2012/2013 BUDGET CULTURE AND COMMUNITY

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AB3000 Housing & Public Protection	1,870,920	(184,760)	(170,560)	(7,338)	(167,000)	1,341,262
AB4600 Directorate Support Service	(1,697,530)		(51,930)	1,417,511	(20,000)	(351,949)
AB4000 Directorate Support Service	(1,697,530)	0	(51,930)	1,417,511	(20,000)	(351,949)
AB5400 Borough Roads B & TS	702,720	(1,450)	(8,870)	6,260		698,660
AB5440 Main Drainage	179,800					179,800
AB5450 On Street Parking	(160)	(10,350)	(15,800)		(30,000)	(56,310)
AB5460 Parking Facilities	(711,870)	(55,370)	(24,250)	158,970	(150,000)	(782,520)
AB5690 Borough Roads Tech	8,210		180,000	(148,210)	(40,000)	0
AB5700 Borough Roads	7,610,220	(20,760)	(349,420)	17,280	(135,000)	7,122,320
AB5710 Environmental Maintenance			86,900			86,900
AB5730 Highways & Sewers DSO	(369,620)	(60,340)	(58,320)	13,000		(475,280)
AB5740 Public Conveniences	186,240	(70)	2,740	990		189,900
AB5750 Refuse Collection & Waste Disposal	3,449,170	154,650	(97,130)		(130,000)	3,376,690
AB5760 Street Cleansing	4,134,770	(2,630)	(46,000)	(61,680)	(100,000)	3,924,460
AB5770 Street Lighting	1,378,560	(340)	11,420	108,530	(50,000)	1,448,170
AB5780 Streetcare Management	0	(580)	(41,360)	157,467	(40,000)	75,527
AB5000 Streetcare	16,568,040	2,760	(360,090)	252,607	(675,000)	15,788,317
AB6200 Communications Holding Account	0	(570)	(33,420)	88,010		54,020
AB6000 Communications	0	(570)	(33,420)	88,010	0	54,020
AB7140 Customer & Community Engagement	1,210,810	(760)	(16,250)	(66,140)	(22,000)	1,105,660
AB7630 Economic Regeneration	2,183,610	(410)	(18,180)	200,650	(120,000)	2,245,670
AB7660 Development Planning	389,900	(20)	(9,990)	12,870		392,760
AB7670 Environmental Service	317,230		(76,400)	(257,380)		(16,550)
AB7000 Regeneration Policy & Planning	4,101,550	(1,190)	(120,820)	(110,000)	(142,000)	3,727,540
AB0000 Culture & Community	35,634,450	(232,400)	(862,050)	309,090	(2,330,000)	32,519,090

SOCIAL CARE & LEARNING

Social Care & Learning General Fund Summary
which includes the following services:

ADULTS' AND HEALTH SERVICES:

Commissioning

Adult Social Care

CHILDREN'S SERVICES:

Individual School Budget (ISB)

Learning and Achievement

Children and Young People

Education Grant Funding

Schools for the Future

2012/2013 BUDGET SOCIAL CARE AND LEARNING

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AE4100 Drug & Alcohol Action Team (DAAT)	284,210		(9,030)			275,180
AE4260 Commissioning	1,682,090		47,210	(5,430)	(106,650)	1,617,220
AE4270 Quality & Performance	785,670		(39,570)	(252,930)	(100,000)	393,170
AE4290 Adult Stroke Service	91,350		1,760			93,110
AE4400 Supporting People & Voluntary Sector	3,881,650	84,260	(2,640)	41,090	(65,000)	3,939,360
AE4410 Adult Transformation	386,170		29,390	2,173,120		2,588,680
AE4490 SC & L Management	664,590		30,370	(156,470)		538,490
AE4600 SPC Staff	654,430	(600)	40,010	229,570		923,410
AE7620 Premises Services To Schools	26,660		(19,170)	(390)		7,100
AE7630 Borough Catering	807,670	(60,060)	442,780	23,990		1,214,380
AE7640 Health & Safety - Education	148,660		30,870	(1,230)		178,300
AE4000 Commissioning	9,413,150	23,600	551,980	2,051,320	(271,650)	11,768,400
AE6170 Adult Community Team	26,796,130	812,870	194,030	(719,134)	(660,000)	26,423,896
AE6190 Prevention	7,342,020	19,980	96,210	25,137	(100,000)	7,383,347
AE6200 Learning Disabilities	19,971,900	503,520	70,440	842,090	(480,000)	20,907,950
AE6210 Mental Health Needs	3,215,260	38,880	(21,370)	(24,240)	(50,000)	3,158,530
AE6220 Health & Social Care Other	1,827,314		(479,500)	1,135,327	(300,000)	2,183,141
AE6250 Quality and Safeguarding	781,080	(660)	60,660	249,160		1,090,240
AE6000 Adult Social Care	59,933,704	1,374,590	(79,530)	1,508,340	(1,590,000)	61,147,104
AD0000 Adults' and Health Services	69,346,854	1,398,190	472,450	3,559,660	(1,861,650)	72,915,504
AE1010 Primary	66,616,942			8,794,030		75,410,972
AE1020 Secondary	70,881,317			(26,011,080)		44,870,237
AE1030 Special	4,609,373			359,260		4,968,633
AE1040 ISB Other	(157,562,323)		(64,460)	13,785,870		(143,840,913)
AE1000 Individual School Budget - ISB	(15,454,691)	0	(64,460)	(3,071,920)	0	(18,591,071)

2012/2013 BUDGET SOCIAL CARE AND LEARNING

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AE2060 Community Use	11,420	(160)	(5,380)			5,880
AE2070 Education Finance Support	113,980	580	9,260	(65,000)	(100,000)	(41,180)
AE2080 HIAS Performance Leadership	3,610		35,570			39,180
AE2090 Adult Education	(53,510)	(4,020)	68,760			11,230
AE2120 Europa Centre	64,830		3,480	2,420		70,730
AE2130 Governing Body Support	65,550		52,100	(1,310)		116,340
AE2140 HIAS Management	1,790,040		(418,600)	(3,860)		1,367,580
AE2150 Music Services	396,030	(490)	84,640	(7,920)		472,260
AE2160 HIAS Development Leadership	79,440		6,110	297,240		382,790
AE2300 Behavioural Support	2,307,609		116,180	17,660		2,441,449
AE2310 Early Years	4,380,730		378,840	2,409,090		7,168,660
AE2320 Education Other Than At School	704,170		43,470	(18,320)		729,320
AE2330 Home To School Transport	438,810		2,110	52,120		493,040
AE2340 Pupil Services	1,279,510	(210)	11,730	197,430		1,488,460
AE2500 Customer Acc & Off Supp Services	75,700		80,220	2,700		158,620
AE2510 Financial Support	469,700	(30)	(34,000)	(50,160)		385,510
AE2560 Personnel	1,299,520		76,450	(20,760)		1,355,210
AE3350 SEN	3,577,982		65,230	958,460		4,601,672
AE3360 Spec Education Needs Supp Services	680,800		28,460	80,870		790,130
AE3370 Psychology Service	1,507,420	(850)	54,950	(78,450)	(13,350)	1,469,720
AE7530 Insurance	1,189,580		(650,170)	(49,840)		489,570
AE7550 Other (School Related)	595,470		40,580	(103,180)		532,870
AE7570 Free School Meals & Milk	726,280		14,180	196,610		937,070
AE7580 Capital Charges	7,012,670	(1,020)				7,011,650
AE7660 14-19 Strategy	865,310		7,710	(248,920)	(10,000)	614,100
AE2000 Learning & Achievement	29,582,651	(6,200)	71,880	3,566,880	(123,350)	33,091,861
AE3380 Youth Service	2,114,400	(940)	28,470	(23,280)		2,118,650

2012/2013 BUDGET SOCIAL CARE AND LEARNING

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AE3390 Children With Disabilities	988,933		73,910	1,235,780		2,298,623
AE3810 Prevention & Intervention	2,912,777		(34,750)	(2)		2,878,025
AE3830 Existing Placements	6,265,750	99,630	60,840	(1,522,780)	(200,000)	4,703,440
AE3840 Leaving Care Service	969,662		12,080	1,474		983,216
AE3850 CIC & Living Away Service - Staff Costs	1,867,719		(19,080)	1		1,848,640
AE3860 Fostering, Adoption & Other Costs	1,113,880		20,100	(30,374)		1,103,606
AE3870 Youth Offending	526,124		710	(30,510)		496,324
AE3880 Buildings	72,000		2,000	(8,200)		65,800
AE3890 Children's Centres	547,855		(41,670)	2	(100,000)	406,187
AE3900 Safeguarding Unit	854,536		4,360	30,580		889,476
AE3910 Childrens Social Services Other	9,745,770	(40)	76,140	1,559,344		11,381,214
AE3920 Grants	668,749		63,960	(44,999)		687,710
AE3930 UASC & Asylum Seekers	168,970		(11,290)	0		157,680
AE3940 Integrated Working	87,276		23,020	407,944		518,240
AE3000 Children & Young People	28,904,401	98,650	258,800	1,574,980	(300,000)	30,536,831
AE5670 Area Based Grant	285,580				(177,000)	108,580
AE5750 Standards Fund	158,820					158,820
AE5000 Education Grant Funding	444,400	0	0	0	(177,000)	267,400
AE7690 Building Learning Futures	0					0
AE7000 Schools For The Future	0	0	0	0	0	0
AE0000 Children's Services	43,476,761	92,450	266,220	2,069,940	(600,350)	45,305,021
Total Social Care and Learning	112,823,615	1,490,640	738,670	5,629,600	(2,462,000)	118,220,525

FINANCE AND COMMERCE

Finance and Commerce General Fund Summary
which includes the following services:

Finance and Procurement
Shared Service Centre
Business Systems
Asset Management
People and Change
Development and Building Control

2012/2013 BUDGET FINANCE AND COMMERCE

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AF1100 Finance	596,230	(3,030)	(430,700)	641,200	(327,000)	476,700
AF3090 Business Efficiency - Savings	61,200		1,138,800	(1,200,000)		0
AF1000 Finance & Procurement	657,430	(3,030)	708,100	(558,800)	(327,000)	476,700
AF3210 Shared Services	189,276	(5,320)	1,109,460	(744,010)		549,406
AF3700 Employee Relations	205,994		43,910	(58,820)		191,084
AF3730 Learning & Development	0		134,960	(134,960)		0
AF3740 Workforce Strategy	(22,610)		(70)			(22,680)
AF3000 Shared Service Centre	372,660	(5,320)	1,288,260	(937,790)	0	717,810
AF6500 Customer And Service Support	(39,660)	(1,170)	181,690		(205,000)	(64,140)
AF6510 Corporate And Business Applications	0	(3,900)	166,900	(88,010)	(75,000)	(10)
AF6520 Core Systems And Business Continuity	0		0			0
AF6530 Strategic Development And Projects	4,110	(4,210)	110			10
AF6540 Holding Codes - Finance	0	(7,910)	7,910			0
AF6000 Business Systems	(35,550)	(17,190)	356,610	(88,010)	(280,000)	(64,140)
AE7590 SPC Maintenance And Premises	1,325,560	(3,520)	149,930	(424,480)		1,047,490
AF7470 Tpt Policy & Management	378,380		(1,560)			376,820
AF7480 Surveying Services	0		0			0
AF7490 Architectural Services	(40,340)		(209,670)	250,000		(10)
AF7600 Accommodation Facilities Management			0			0
AF7610 Economic Regeneration	32,820	(160)	(24,830)			7,830
AF7640 Premises Management	91,220	(10,370)	1,285,490	(156,170)	(766,000)	444,170
AF7650 Property & Land Holdings	(388,060)	(26,040)	14,720	161,220	(225,000)	(463,160)
AF7660 Corporate Landlord			17,790	596,360		614,150
AF7750 Transport Accounts	298,840	(109,590)	(161,400)	218,700	(158,000)	88,550
AF7000 Asset Management	1,698,420	(149,680)	1,070,470	645,630	(1,149,000)	2,115,840
AF3070 People & Change	(7,870)		(1,366,340)	1,374,200		(10)

2012/2013 BUDGET FINANCE AND COMMERCE

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AF8000 People & Change	(7,870)	0	(1,366,340)	1,374,200	0	(10)
AF9450 Development Control Services	1,015,940	(27,380)	(249,310)			739,250
AF9620 Corporate & Community Response	172,480	(210)	6,560			178,830
AF9000 Development & Building Control	1,188,420	(27,590)	(242,750)	0	0	918,080
AF0000 Finance & Commerce	3,873,510	(202,810)	1,814,350	435,230	(1,756,000)	4,164,280

CORPORATE FINANCIAL MATTERS

Corporate Financial Matters General Fund Summary

2012/2013 BUDGET CORPORATE FINANCIAL MATTERS

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AF4110 Insurance Trading Account	0		0			0
AF4140 Management Board	595,190		(63,720)	140,000	(140,000)	531,470
AF4300 Consolidated Revenue Adjustment	(11,965,450)	(12,200)	500			(11,977,150)
AF4310 Corporate Financial Transactions	13,214,030	(2,240)	(1,609,760)	1,106,000	(40,000)	12,668,030
AF4320 Corporate Subscriptions	996,020		2,880		(250,000)	748,900
AF4330 Judicial Matters	186,770		1,500			188,270
AF4340 Savings & Provisions	8,681,790	502,000	350,000	2,711,785	(2,475,000)	9,770,575
AF4000 Corporate Financial Matters	11,708,350	487,560	(1,318,600)	3,957,785	(2,905,000)	11,930,095

LEGAL & DEMOCRATIC SERVICES

Legal and Democratic Services General Fund Summary

2012/2013 BUDGET LEGAL AND DEMOCRATIC SERVICES

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AL1310 Election Services	395,120	(30)	(1,390)			393,700
AL1320 Democratic Services	2,630,740	(10)	(1,110)	(42,110)	(33,000)	2,554,510
AL1330 Legal Services	(1,260)	(3,350)	(22,190)	(10,570)		(37,370)
AL1340 Community Safety	542,790		(16,600)	172,260		698,450
AL1350 CCTV & Mobile Patrol	658,700		(37,160)	(84,540)	(150,000)	387,000
AL1360 Safety On The Road	397,050		(6,300)	(7,100)	(55,000)	328,650
AL1400 Corporate Safety & Facilities	175,340		(43,350)	52,030		184,020
AL1000 Legal & Democratic Services	4,798,480	(3,390)	(128,100)	79,970	(238,000)	4,508,960
AL2010 Transformation Management			4,360			4,360
AL2020 Customer Services Transformation	14,150		(6,100)			8,050
AL2030 Internal Shared Services Transformation	52,550		(52,550)			0
AL2060 Transformation Of Adults			32,230	280,000		312,230
AL2110 Children And Families Transformation			4,990	110,000		114,990
AL2000 Transformation Agenda	66,700	0	(17,070)	390,000	0	439,630
AL0000 Legal & Democratic Services	4,865,180	(3,390)	(145,170)	469,970	(238,000)	4,948,590

HOUSING REVENUE ACCOUNT

Housing Revenue Account Summary

2012/2013 BUDGET HOUSING REVENUE ACCOUNT

DESCRIPTION	2011/12 ORIGINAL BUDGET	INFLATION UPLIFT	RECHARGES	VIREMENTS	BUDGET SAVINGS	2012/13 ORIGINAL BUDGET
AB8800 Retained Housing Services	1,040,735		(6,810)	5		1,033,930
AB8810 Head Of Service	1,593,084		(310,550)	146,286		1,428,820
AB8820 Housing Needs & Strategy	(471,881)		69,160	18,201		(384,520)
AB8830 Rent Accounting & Financial Transactions	(22,421,768)		(531,780)	481,788		(22,471,760)
AB8840 Management Of HRA Stock	20,259,830		279,980	(146,280)		20,393,530
AB8000 Housing (HRA)	0	0	(500,000)	500,000	0	0