

Havering Budget Consultation

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- **Budget background**
- **The Medium Term Financial Strategy**
- **Service Reductions and Income Changes**
- **Transformation Programme**
- **Budget consultation timetable**
- **Havering Pact – staff and residents thinking differently.**

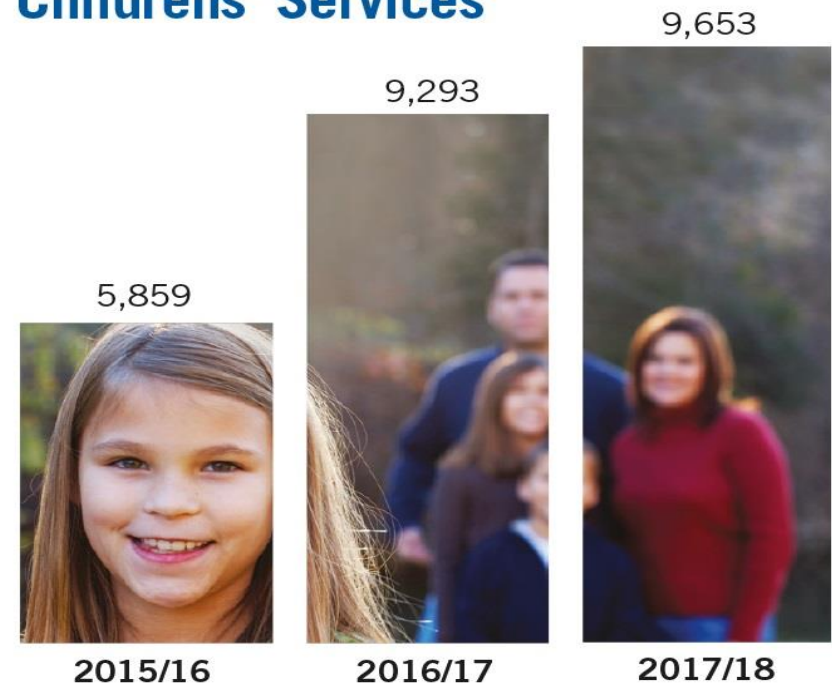
Increased demand for services

The Medium Term Financial Strategy indicates a budget gap of more than £37m over the next four years. This is against a backdrop of a dramatic reduction in the Government's Revenue Support Grant and an increase in the demand for our services.

Service Provisions: Adult Services



Service Provisions: Childrens' Services



Government Grant Cuts since 2014/15

Central Government Funding to Havering has reduced by over £29m since 2014/15 with a further reduction to come for



- From the recent resident's survey, all services have a satisfaction rate of over 50% except pavement maintenance, parking and road maintenance.
- For the majority of services satisfaction is between 70% and 91%.
- Parks and open spaces is the service most people use (83%) and which is valued the most (91%)
- A national study also shows Havering as spending less than the national average in all services except Planning and Highways & Transport.
- Yet the residents' survey also tells us that only 40% of you think the Council provides Value for Money.

How does Havering's RSG reduction compare to the rest of London?

Local Authorities	Type of Borough	Percentage Reductions by 19/20	RSG by 19/20
Smallest Losers			£ms
Newham	Inner London	59%	36.20
Westminster	Inner London	59%	29.64
Hackney	Inner London	60%	34.79
Tower Hamlets	Inner London	61%	33.28
Wandsworth	Inner London	62%	23.08
Biggest Losers			
Harrow	Outer London	95%	1.56
Havering	Outer London	96%	1.38
Bromley*	Outer London	107%	(2.26)
Kingston-upon-Thames*	Outer London	112%	(2.51)
Richmond-upon-Thames*	Outer London	131%	(7.47)

*Authorities left with negative RSG. Funding will be removed from retained business rates

Savings achieved since 2014/15

In five years since 2014/15 the Council has achieved over £77m in savings and increased income

Directorate	MTFS BUDGET SAVINGS					
	14-15 £m	15-16 £m	16-17 £m	17-18 £m	18-19 £m	TOTAL £m
Public Health Total	-0.000	0.000	0.000	0.000	-0.001	-0.001
Children's Total	-0.450	-2.450	-0.920	-0.400	-0.936	-5.156
Adults Total	-1.775	-4.926	-2.397	-1.100	-3.397	-13.595
Neighbourhoods Total	-0.050	-2.240	-2.150	-2.155	-4.401	-10.996
OneSource Shared Total	-0.165	-1.822	-0.485	-0.652	-1.158	-3.952
OneSource Non-Shared LBH Total	-0.000	-0.146	-0.100	-0.178	-0.326	-0.750
Chief Operating Officer Total	-0.308	-0.661	-4.484	-1.757	-0.660	-7.870
Section 151 Total	-1.544	-4.885	-6.716	-13.338	-8.673	-35.156
OVERALL TOTAL	-3.962	-17.130	-17.252	-19.580	-19.551	-77.475

What we've done already

Communities

We launched the Social Care Academy and Cocoon to support families and those with additional needs.



Connections

We are working with TfL to welcome the Elizabeth Line connection across London.

What we've done already

Places

We are developing regeneration plans to deliver much needed new homes in the Borough.



Opportunities

We have opened the Sapphire Ice and Leisure Centre. We have agreed the Hornchurch Leisure Centre plans.

2018/19 Budget by Service

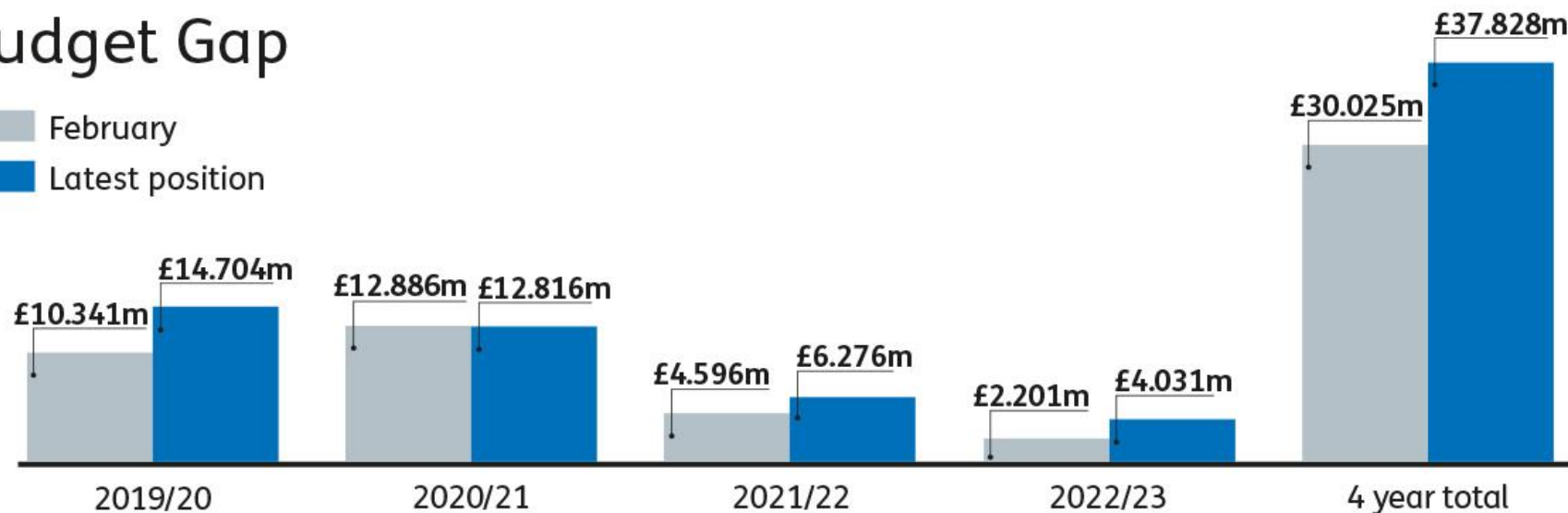
Service description	2018/19 Original Budget (£m)
Children's	40.875
Adults	52.623
Neighbourhoods	17.846
oneSource Shared	2.493
oneSource non shared	(0.833)
Chief Operating Officer	7.899
s151 corporate budgets	33.407
Service Expenditure	154.310
Contingency	1.000
Havering's own expenditure	155.310
Levies	16.609
General grants	-11.991
Total Net Expenditure	159.928



Budget Gap

February

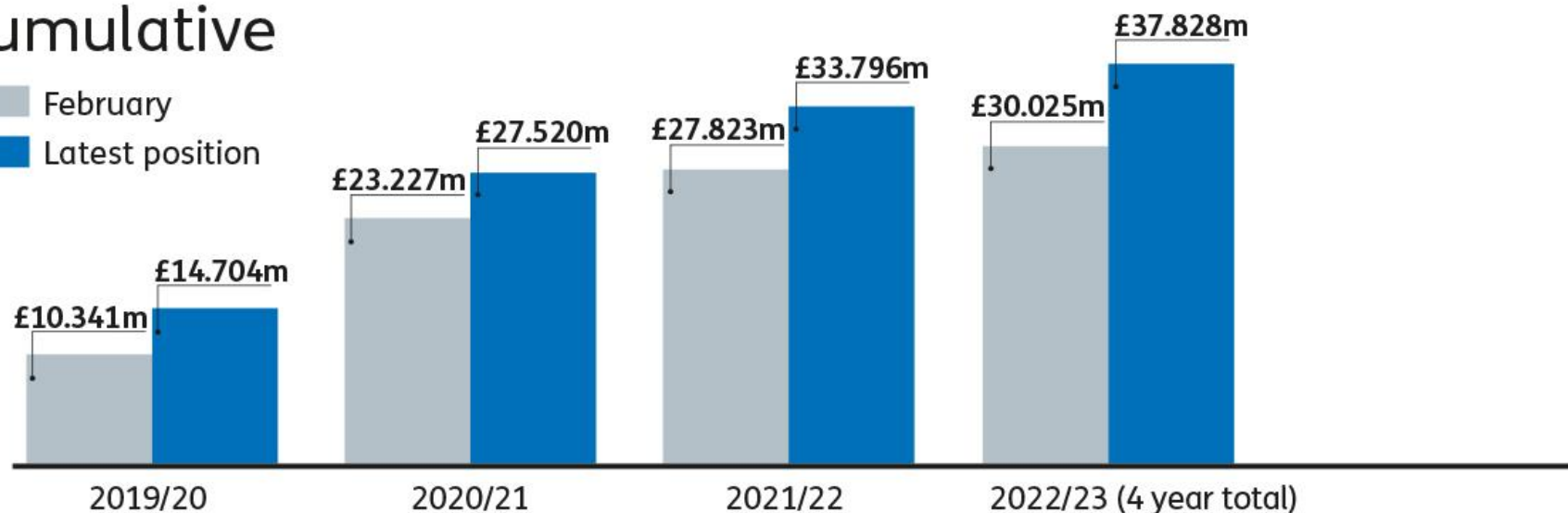
Latest position



Cumulative

February

Latest position



Potential Service Reductions and Income Changes

Review of Council Tax Support.	Review of street lighting across the Borough.
Increased Council Tax premium on empty properties.	Review of the Queen's Theatre grants.
Review of voluntary sector discretionary rate relief.	Introduction of charges for brokerage in Adult Social Care.
Reduction in the number of 'front doors' the Council currently has.	Review of the Adult Social Care subsidy for assistive technology such as home alarms.
Non-replacement of the JC Decaux public conveniences at the end of the contract and replacement with community toilets scheme.	

Demand Management and Community Capacity

To ensure we provide services cost effectively, and increase residents' ability to remain independent for as long as possible, by:

- Developing integrated and collaborative working across the Council, with the NHS and with key voluntary sector partners in local areas
- Supporting people who need assistance to live as independently as possible
- Reducing homelessness
- Developing Community Hubs
- Building Sustainable Communities
- Holding an audit of SEN Transport.

Review of Support Services

We're looking at how we can further improve value for money from our internal services and contracts with service providers, to ensure that the Havering pound is well spent

- Full cost recovery
- Review of Contracts and Market Management
- Recruitment, Recognition and Reward
- Organisational Performance and Working Smarter
- Identifying and Developing Talent
- Commerciality
- Service Redesign and Commissioning.

Infrastructure

We intend to improve traffic flow, transport and parking, broadband and connectivity in the borough

- Managing traffic flow and parking
- Developing Smart infrastructure

Transforming other areas

We are looking to review and transform systems and ensure they are efficient, cost effective and enable our ambitions

- Asset optimisation – additional sales and lettings
- Process review and automation
- Business Intelligence and Analytics

Medium Term gap to 2022/23

£37.8m

Transformation projected savings currently circa

£30m over 4 years

Potential service reductions and income changes approximately

£3m

There is still some way to go

Gap larger in 19/20 – 20/21 so transformation programme must aim to deliver quick wins to balance those years

Thinking differently : working collaboratively

We will:

- Ensure we will keep your Council Tax bill low
- Help residents & communities support each other
- Build services tailored to your needs & ambitions for your Borough
- Improve aspiration & opportunity for young people
- Support our local economy to grow
- Build 'Our Havering' through Housing and working together to revitalise Havering
- Work with our residents to be the best we can be, together.

We ask residents to:

- Reduce, re-use and recycle what you throw away
- Get involved in supporting your Community
- Get on-line
- Commit to being more active and living healthily – and encouraging others to do the same
- Help us protect vulnerable people in your community
- Support local business to succeed
- Have your say – let us know if we get it wrong
- Help us build pride in 'Our Havering'.
- Help us keep Havering safe and clean.

Consultation Timetable

Date(s)	Milestone / Activity
Wednesday 1 August – Sunday 30 September 2018	Public consultation period
October 2018	Collate results of the consultation
November 2018	Budget report (including consultation findings) presented to the Cabinet
December 2018	Update on the budget including the outcome of the Chancellor's autumn statement
December 2018	Announcement of the Provisional Local Government Financial settlement
6 February 2019	Cabinet
20 February 2019	Budget Setting Council

We need your views



Questions?